

**MINUTES AT THE REGULAR MEETING OF THE COLUMBUS AIRPORT  
COMMISSION HELD AT THE COLUMBUS AIRPORT  
FRIDAY, AUGUST 30, 2019 AT 9:30 AM**

The following Commission members were present for the entire meeting.

<u>NAME</u>	<u>EXPIRES</u>
Mr. Carl Rhodes, Jr., Chairman	December 31, 2019
Ms. Tana McHale, Vice Chairwoman	December 31, 2021
Mr. James Barker	December 31, 2023

The following Commission members were absent:

Mr. Thomas G. O. Forsberg, Treasurer	December 31, 2020
Mr. Donald D. Cook, Secretary	December 31, 2022

Staff members present:

Amber Clark, C.M., Airport Director  
W. Donald Morgan, Jr., Legal Counsel  
Lorrie Brewer, Chief Accountant  
Garry Parker, Maintenance Supervisor  
Ben Kiger, Restaurant Manager  
Michele Renfro, Flightways Columbus Manager  
Shaundra Goodwin, Public Safety  
Adrian Sellers, Public Safety

Others present:

Bill Tudor, Holt Consulting Company; Caitlin Casto, RS&H; Paul Holt, Holt Consulting Company; John Walden, III, JWW Aviation, LLC; Joel O. Wooten, Justice; LLC; Phil Cannon, WK Dickson; Austin Edwards, Speedbird Aero; Richard DesPortes, Launa DesPortes, R. D. Aircraft; Charlie Sikes, GA Committee, Larry Derby, Perry Thomason, Jack Wright, Austin Gower, Ralph King,

**BUSINESS OF THE MEETING**

Mr. Carl Rhodes welcomed everyone to the August 30, 2019 Commission Meeting and called the meeting to order. Mr. Rhodes thanked publicly Ms. McHale for conducting the July 2019 meeting as his Grandmother passed and he appreciated her filling in for him and the Commission Board.

Motion by Ms. Tana McHale to approve the minutes for the July 24, 2019 Columbus Airport Meeting; seconded by Mr. James Barker and unanimously approved by the Commission.  
Ayes: 3 / No: 0

**CONSIDER APPROVAL OF ADDITIONAL FUNDING FOR OBSTRUCTION  
MITIGATION PROJECT**

Ms. Clark reported currently we are in process of removing trees from each runway end to complete our obstruction mitigation project. During this tree removal process additional trees were identified as being similar heights as the ones being removed. It was verified that these identified trees were penetrating restricted approach slope.

The reason these trees were not originally identified were due to the massive amounts of bamboo and other large trees which would not allow surveyors to observe these additional trees.

GDOT funded projects are only eligible for funding once so if these trees are not removed at this time, the trees still remain as obstacles by FAA regulations, and would need to be removed, however, the removal would not be eligible for GDOT funding.

A bid was solicited to estimate the cost of the additional tree removal. The cost came to about \$120,000.00. I recommend to approve the acceptance of a Supplemental Agreement with GDOT and due to the accelerated timing of this type of agreement, I request that the Commission approve the Director to execute the agreement on the Commission's behalf for up to an amount of \$120,000.00.

Motion by Ms. Tana McHale to approve the additional funding for Obstruction Mitigation Project; seconded by Mr. James Barker and unanimously approved by the Commission. Ayes: 3 / No: 0.

Mr. Rhodes inquired if there was any indication as they get in there and cut and clear things, will we be doing this again, to gain access, like peeling back ways of the element, as they get in there and cut and clear the trees.

Ms. Clark does not believe so because they have cleared enough of the larger trees to be able to see in the process. We do not anticipate additional settling of more trees or an additional cost.

Mr. Rhodes I just want to make sure we request additional cost if you think we may need to get more done with the clearing of the trees. If we do, I wanted to provide you the opportunity to request it.

**CONSIDER APPROVAL OF THE PROPOSED SYNOVUS CREDIT CARD THRESHOLD INCREASE**

Ms. Clark stated Ms. Lorrie Brewer would provide the following request for approval. Ms. Brewer stated that currently our credit limit on our Synovus corporate cards totals \$25,000.00. We request the limit be increased to \$54,000.00 which is the total of the limits on our cards. This will better serve the airport due to the amount of travel that can occur concurrently as well as for emergencies and special events.

Mr. Rhodes asked Ms. Clark if she had further information on this request.

Ms. Clark reported recently there was a situation where three of the staff traveling at the same time, there was a matter where we had reached our maximum for the whole company. This is where this is coming from, we realize we need to increase the total limit so that when we do have several employees travelling at the same time this will not be have this issue.

Mr. Rhodes said so this will solve those issues when employees are traveling.

Ms. Clark stated yes.

Staff recommended approval.

Motion by Ms. Tana McHale to approve the proposed Synovus credit card threshold increase; seconded by Mr. James Barker and unanimously approved by the Commission. Ayes: 3 / No: 0

Mr. Rhodes brought up a matter from last month's meeting, even though he was not in attendance due to the death of his Grandmother, he stated there was a waiver system put in place concerning the hangar leases, compliant and other matters. One of the things we need to have as a recommendation from the Commission is to have a committee of folks and airport staff create the committee to access matters to address and report to the Commission. He recommended that Ms. Clark, for obvious reasons, Ms. Michele Renfroe, and others as we have these folks coming in and we need to know the issues, not necessarily put on the agenda. We need to assess them with the full Commission, for flying and practical issues, and the administration, his recommendation was set it up now.

Ms. Clark agreed.

Ms. McHale confirmed the Adhoc Committee would review the waivers and make recommendation to the Commission and then we will vote on the recommendation at that meeting as opposed to reviewing the waivers in need.

Mr. Rhodes stated that is exactly right, thanking Ms. McHale for clarifying how the waivers will work. We will review the recommendation at the meetings on the waivers, instead of going back and forth with them, we would discuss them and vote at that time.

Mr. Rhodes is there were more questions concerning this matter, if not is there a motion?

Motion by Ms. Tana McHale to establish the Adhoc Committee; seconded by Mr. James Barker and unanimously approved by the Commission. Ayes: 3 / No: 0.

### **DIRECTORS REPORT**

Ms. Clark began the monthly update reports with Ms. Lorrie Brewer.

### **FIANCE**

Ms. Brewer provided the following update.

- The Airport sustained a loss of \$27,720.00 with an adjusted net profit (without depreciation, amortization, grant or Passenger Facility Charge revenues) of \$90,683.00 in July.
- Year over year this amounts to a decrease of almost 51% in comparison to July of last year in which the adjusted net profit was \$184,085.00 (see Summary of Airport Revenues & Expenses).
- Corporate hangar and other rent revenues increased by over \$22,000.00.
- Flightways sales and hangar rents increased by about \$33,000.00.
- Propellers sales were up by over \$1,200.00 in the month of July.
- Parking lot revenue decreased by 5% this month in comparison to revenue received this month last year.
- Labor expenses were up 177% due to bonuses and an extra pay period in July.
- Insurance expenses were down by over 11%
- Utilities and other services were up 6% due to increases in electricity costs and inspections
- Repairs and maintenance expenses were up by over 80% in comparison to July of last year, largely due to extensive repairs on vehicles, the airfield, and sign repairs.
- Enplanements reflected a decrease of 8 and deplanements showed a decrease of 118 compared to July of last year. The total enplanements were 4,604 and total deplanements were 4,515 in July 2019.
- See the Tenants Past Due 60 Days or More report with financials.
- Update on Airport Improvement Project 41:  
AIP 41—Grant Total: \$1,619,802; Runway 6 Safety Area Improvements, 6-24 Construction Mitigation, & Perimeter Security Road  
Grant Balance: \$236,713.00.
- Update on Airport Improvement Project 43:  
AIP 41—Grant Total: \$1,764,726.00; Columbus GA Mitigate Runway 6/24 Obstructions—Phase 4; Columbus GA Rehabilitate Passenger Terminal (Design & Bid), Columbus GA Perimeter Security Road (Design)  
Grant Balance: \$406,309.00.
- Cash flow for the operating account was positive for the month. (See the Cash Flow Summary for more information.)
- The PFC account had a balance of \$639,649 and the cash reserves account had a balance of \$1,992,692.00 at the end of July.

Mr. Rhodes asked Ms. Brewer if National Alamo was update to date as of today, confirming they are not past due to date?

Ms. Brewer said yes.

## **FLIGHTWAYS COLUMBUS**

Ms. Michele Renfroe provided the following update.

- **Volume Report:**

We pumped a little under 58,000 gallons of fuel in July. Our total volume increased moderately year over year. We had a moderate increase in Avgas this year compared to last year. There was a significant increase in our Justice fuel and a slight decrease in Retail Jet fuel. The Airline uplifts had a moderate increase as well.

- **Revenue & Profit Report:**

Our profits for the month were over \$72,000. Compared to last year, our revenue increased moderately, and our profit increased slightly. Our profit margin was up 67% for the month. We had an increase in sales because it is time for our returning charter flights (sports and military) and an increase in our Justice flights purchasing more fuel, corporate passengers meeting with local corporations and piston aircraft stopping by for aerial surveying and passing through to their next destination.

### **Justice Customer Update:**

We had 16 Justice flights in the month of July. They took a little under 10,000 gals of fuel compared to last year's 3,500 gallons. Classic Air Charter is still averaging 4 to 5 flights per week. Out of the 16 flights that arrived 7 received fuel.

### **Hangars:**

We have added several people this month to the hangar waiting list. We do have a few tenants moving out of their hangars due to not having an aircraft to further their lease agreement. We have 93.6% of the hangar agreements signed. When the hangars come available, we will be signing new leases and moving interested parties off the waiting list.

- **Self-Serve:**

At the request of our tenant's self-serve was lowered on a trial basis to compare in price to the Pine Mountain airport. We pumped a little under 1,000 gallons and we have seen an increase year over year of 3.76%. We also have seen increase in transit traffic over the last month. Also, local tenants have started to purchase fuel here at the self-serve pump that had been flying to Pine Mountain to purchase fuel.

- **Storage/Office Space:**

We are still researching the pricing structure for Storage/Office space. The GA Committee will have their quarterly meeting in September, and this will be a topic of discussion before it is presented to the Commission in the September meeting. They have purchased a device that can track electricity used on air conditioners in the office spaces and would like to present that in the GA Committee meeting with the details of how it works.

## Comparative Airport List:

<b>August 21st 2019</b>					
<b>Airport ID</b>	<b>Name</b>	<b>FBO</b>	<b>Jet A +</b>	<b>100LL FS</b>	<b>100LL SS</b>
FFC	Atlanta Regional Airport	Falcon Field	\$4.82	\$4.92	-
VPC	Cartersville Airport	Phoenix Air	\$4.50	\$5.75	-
DHN	Dothan Regional Airport	Aero-One Aviation	\$5.28	\$5.37	-
MDQ	Huntsville Executive	Executive Flight Center	\$4.81	\$5.30	-
HSV	Huntsville International	Signature	\$5.94	\$6.00	-
GVL	Lee Gilmer Memorial	Lanier/Champion	\$5.16	\$5.66	\$4.99
CHA	Lovell Field Airport	Wilson Air Center	\$5.97	\$5.98	\$5.04
MCN	Middle Georgia Regional	Lowe Aviation	\$4.71	\$5.24	\$5.09
ECP	NW Florida Beaches Intl	Sheltair	\$5.69	\$6.39	-
<b>CSG</b>	<b>Columbus Airport</b>	<b>Flightways Columbus</b>	<b>\$5.29</b>	<b>\$5.59</b>	<b>\$4.35</b>
		<b>Average</b>	<b>\$5.21</b>	<b>\$5.62</b>	<b>\$5.04</b>

PIM	Pine Mountain	3.89	4.5	4.2
EUF	Eufaula	4.3	~	4.98

<b>CSG Hangar Waiting List</b>			
<b>Upated 08/21/19</b>			
<b>CSG Tenant Priority Move</b>			
Richard Ramey	6/1/2019	Twin	Lance
<b>CSG Tenants Hangar to Hangar Requested</b>			
Richard Knapp	10/27/2016	Single	Velocity
Roland Aut	10/14/2017	Twin	Stearman
Skip Williams	4/15/2019	Single	182
AJ Jain	5/9/2019	Twin	Bonanza
Chris Badcock	7/14/2019	Single	Cherokee
Greg Auten	7/29/2019	Single	Bonanza
<b>Single Hangar Requested</b>			
Steve Culpepper	2/27/2019	Single	Cherokee 180
Hiram Figueroa-Cruz	5/20/2019	Single	Cherokee 150
Daniel Johnson	6/4/2019	Single	Thorp T-18
Joe Rayl	8/6/2019	Single	Lancair
Dan Dufrese	8/6/2019	Single	210
2LT Samuel Evans	8/20/2019	Single	Silvaire 8E
<b>Twin Hangar Requested</b>			
Tony Villegas	7/8/2019	Twin	Cirrus SR22
Doug Evenson	7/15/2019	Twin	Stinson/Sorrell
<b>Customers Waiting To Purchase Aircraft</b>			
Bill Buck	4/7/2016		
Paul Watson	4/11/2016		
Will Foley	10/10/2017		
Omar McCants	4/30/2018		
Reed Hovie	11/19/2018		
David Lewis	3/25/2019		

Mr. Rhodes asked Ms. Renfroe if the updated communication concerning hangar waiting list which has been listed on the Columbus Airport website for a long time now, GA Committee Meetings, and other information is getting out to all Tenants. He realizes emails can get flagged/spam, he wants to make sure the information is sent out and received?

Ms. Renfroe stated that emails are distributed by the Marketing Manager, they have learned some things and have made changes, addressed issues, to ensure the information is reaching all Tenants.

Mr. Rhodes inquired if Ms. Renfroe is also, posting all general information including runway closures at the FBO? He wants to over communicate to everyone.

Ms. Renfroe said yes.

Mr. Rhodes wanted to know the next scheduled date of the GA Committee meeting?

Ms. Renfroe said it has been scheduled on Thursday, September 19, 2019, and she will bring up that information is email out to ensure the information is being received?

Mr. Rhodes wants to Publicize when the meeting will be so all Tenants are notified of the meeting.

Ms. Renfroe said okay.

Mr. Rhodes wanted to know how she tracks the fuel sales.

Ms. Renfroe said by Tenant's plane tail numbers.

Mr. Rhodes is glad to see in one month there has been an increase on the fuel sales!

### **MAINTENANCE**

Mr. Garry Parker provided the following update.

- Hangar Refurbishment update: During the month of August, we began inspecting hangar doors for prioritization of repairs. To date, we have replaced all door seals on hangar 5 and we are in the process of addressing door function, new weather proofing seals, and panel repairs.
- The 2<sup>nd</sup> floor passenger boarding bridge was out of service for two weeks due to wheel bearing failure that resulted in a loss of bridge functionality. Bearings were replaced in both wheels of the passenger boarding bridge and service was restored on August 2<sup>nd</sup>.
- Earlier this month we received delivery of the FOD Boss, FOD mitigation system to use on our runways, taxiways, and aprons. This equipment is more effective and more efficient than our previous method of clearing FOD from the airfield. The Airfield Sweeper has brushed and vacuums that operates at a speed of approximately 5 mph and requires two passes to clear all FOD, while the FOD Boss is attached to the Airfield Operations Truck and operates at a speed of 20 mph and picks up all FOD on the first pass. During our initial run with this piece of equipment, we covered the entire airfield, including both runways, taxiways and aprons in only 3 hours compared to 16 hours with the Airfield Sweeper. This saves approximately 600 labor hours per year that can now be utilized in other areas of the airfield.
- We would like to recognize Mr. Daniel Thomas as the Maintenance Department employee of the month for August! Mr. Thomas has been a fantastic asset to the department and to the Commission; he was nominated by a co-worker for sharing knowledge, mentoring, and leadership.
- In effort to commit to passenger and tenant safety, we have installed numerous speed bumps and speed limit signs along Ernie Shelton Drive and in front of the passenger terminal.

Mr. Rhodes expressed his appreciation in thanking Mr. Thomas for his hard work and dedication at the airport.

Mr. Rhodes acknowledged he was aware of the speed bumps driving into the airport this morning. He stated the speed bumps work!

Mr. Rhodes asked how Mr. Parker was reaching out to Tenants to inform them of their hangar inspection?

Mr. Parker said that letters had been mailed out from Administration on August 29, 2019.

Mr. Rhodes told Mr. Parker to notify and give Tenants other heads up prior to the inspection of each hangar.

Ms. Clark stated they would be glad to remind Tenants for the inspection of their hangar as requested by the Commission.

### **MARKETING**

Ms. Clark provided the following update in the absence of Ms. Sonya Overton.

- End of the FY surveys are circulating and will continue through September 15, 2019. The surveys are available online via survey monkey, mobile app and in hard copy at the FBO and at the Administrative office front desk.

- Columbus Airport's 75<sup>th</sup> Anniversary Kick Off Party was held Wednesday, August 15, 2019. There were 166 people in attendance. Mayor Skip Henderson presented the Airport Commission with a Proclamation and named August 14<sup>th</sup> as Columbus Airport Day! Our first anniversary promotion in partnership with iHeart Media to win a trip from the Columbus Airport to the iHeart Radio Music Festival in Las Vegas, NV was a success with over 400+ entries. The winner was Wendy Butler. Thank you to staff for all who assisted and attended to make this a success.
- The 10<sup>th</sup> Anniversary of Flightways Columbus was Saturday, August 17, 2019 from 11a-5p. There was a steady flow throughout the day until around 2p when temperatures hit 110+ degrees on the ramp and we could see the crowds thin out. Thank you to Public Safety for their quick thinking and pulling out the fire hoses and cooling people off. Thank you to River city Aero Club, EAA 677, AirVenture's, and staff for their participation in this event.
- Next event is the Chamber of Commerce InterCity Leadership Conference that will be hosted by the Commission on Wednesday, September 25-27<sup>th</sup>. The destination is Charleston, South Carolina. Flight leaves at 8 a.m.

Mr. Rhodes asked what we were doing regarding the Inter-City trip to Charleston, did we book a charter flight?

Ms. Clark stated we do not book charter flights.

### **PROPELLERS**

Mr. Kiger provided the following update.

- Propeller's total sales for the month of July were just under \$8,000.00, a 16% increase in sales from July of 2018's \$6,700.00.
- Our total cost of goods sold was just under \$3,100.00, or 39%, which is a 2 % decrease in costs.
- Compared to July of last year, non-alcoholic beverage sales decreased 2% and vending sales 15%, however, food sales increased 23% and alcoholic beverage sales increased 51%.
- We would like to congratulate our newest staff member, Mr. Joseph Anthony Pugh, on the completion of his six-month probationary period. As mentioned previously, the Columbus Airport is Mr. Pugh's first place of employment. He has excelled in learning his position and we look forward to seeing how well he performs going forward.

Mr. Rhodes congratulated Mr. Anthony Pugh on the completion of his six-month probationary period at the airport.

Mr. Rhodes thanked Mr. Kiger for the great job he does, stating his work is never unnoticed for all he continues to do.

### **PUBLIC SAFETY**

Chief Parker provided the following update.

#### ARFF Equipment

- As previously reported last month, both of our ARFF vehicles are in full service.
- We are in the process of replacing the Self-Contained Breathing Apparatus (SCBA) which is reaching the end of service life. The new units are being ordered.
- We are also shopping for a new SCBA refill station.

#### Training and Equipment

- Public staff recently attended Naloxone (Narcan) Auto Injector Training in response to the opioid crisis. Officers now know how to respond and administer Narcan to an overdose patient.
- Considering recent events involving active shooter and mass casualty situations. Public Safety has begun to step up our training and readiness.



- Public Safety officers will soon receive additional active shooter training to reinforce the knowledge base and tools that they already have.
- We will soon field active shooter kits that consist of enhanced firearms, body armor, and emergency trauma kits.

As always, it's a pleasure to serve our community and traveling public.

Mr. Rhodes expressed the importance of the active shooter training, and other training that Public Safety practices to keep our airport safe. He thanked Chief Parker for his communications in our community, encouraged him to keep that up, as that is of great importance!

### **OTHER MATERS**

Mr. Rhodes opened the meeting to the floor.

Dr. A. J. Jain stated he is a nice person and he has been on the airport property for over twenty years and the last time he came to the Commission was approximately ten years ago. He stated that today would have been a busy work day for him however due to the importance of the airport, he rescheduled his day to come and speak to the Commission on some very important issues to him and several other Tenants. Recently, Dr. Jain received an eviction notice on the current hangar he rents because he has not signed the new hangar lease. Also, he was not aware there was a General Aviation (GA) Committee at the airport. He has not heard nor received any type of notification or communication stating the group existed. After renting the current hangar for twenty years, there is a process determining. It was disturbing to him that two folks with no more experience in the field than he has, made assessments on the hangars and the increases to take place now and two more times in the next time period of three years. To assess hangar rent when hangars are different with needed repairs such as they have wet floors consistently, the age they were built, and other factors that should have been considered. He stated it does not seem accurate, fully recognizing you all "the Commission" donate your time, along with the GA Committee too. In the evaluation on the hangars, getting things to minimum standards, was that the purpose of the increases?

Ms. Clark stated it will create a consistent standard ensure appropriate allocations for repairs. She appointed Ms. Renfroe to assist her looking at rates, looked at hangars, safety issues, insurance.

Ms. Renfroe found inconsistent issues with the rates; the hangar pricing was not on the same page.

Ms. Clark in reference to the current waiting list, the rates for hangars were all over the place, no specifics for them.

Ms. Clark reported that Michele Renfroe, Mr. Barker, and herself attended the GA Committee where the members voted, chose positions for the GA Committee and together discussed the inconsistencies on the rates. Mr. Barker was not present at the meeting, he participated via phone. She feels her and Ms. Renfroe can handle and compare hangars, cost and conditions as they visited to fourteen different airports.

Dr. Jain inquired for the purpose of the evaluation of the hangars.

Ms. Clark said she was sorry that he did not feel she was qualified to complete the assessment. Ms. Clark feels she is qualified due to her ten years of service and experience at the Fixed Base Operations (FBO) and Aviation Management Degree.

Dr. Jain asked if the Commission had toured any hangars? He stated it does not seem to proper if you don't have a Commissioner providing the evicting letters written?

Mrs. Tana McHale did state that she had viewed some of the hangars previously.

Mr. Rhodes thanked Dr. Jain for his time, and expressed his appreciation for him sharing his concerns.

Dr. Jain said it will be hard for Ms. Clark and Ms. Renfroe to convince him they are qualified to evaluate pricing on the hangars at the airport, and it doesn't matter that Ms. Clark and Ms.

Renfroe drove to see fourteen airports. It matters that over the next three years there will be an increase that will affect every Tenant at our airport. We need a strong committee and a better understanding as we move forward, one being the cost for rent over the years.

Ms. Clark said there are some inconsistencies, and we wanted a standard amount base rate for the hangars.

Dr. Jain asked if this is how they communicated the final amount for the hangars?

Mr. Don Morgan stated there is a thirty-day notice on all leases for each Tenant provided by the airport.

Dr. Jain stated, you have given three months to sign a lease, and a person owns an aircraft and doesn't sign, what happens you put an aircraft out on the line? He turned and ask Mr. Perry Thomason his thoughts and if he agreed with this guideline.

Mr. Thomason said no he has an open cockpit plane and it would get wet.

Mr. Richard DesPortes said he made his own tie down.

Mr. Thomason state the hangar is not worth what they are charging for them.

Dr. Jain stated his community and his airport family have been successful! He asked the Commission to revisit these concerns. He resents the current lease situation. He would like to re-talk and engage process and see how we can all work together here at the airport?

Mr. Wooten stated that he was highly offended by the certified letter he received in the mail, and he found it unbelievable. We should be treated fairly and it does not seem right that hangar maintenances, problems with the doors, no water from 2012-2014, and now the airport is going up on the rent again! We were told that repairs would be made in our hangars and the repairs or changes did not happen! This is in-excusable and a big problem with the lack of care and concern for the Tenants. He asked the Commission to please take care of the General Aviation folks on the airport field. He also, shared an email with each Commissioner that he had received from Ms. Renfroe, and here in my response.

Mr. Barker stated he had rented a portion of Mr. Pezold's hangar when he flew for Carl Gregory as a Corporate Pilot. Mr. Barker plans to purchase a plane with in the next five years. He said we are making these changes and Ms. Clark and Ms. Renfroe have done a good job! He feels they have brought the Tenants a fair and equitable increase, and he likes us to be fair.

Dr. Jain asked if the function on the property is what makes this difference, fund a different way.

Mr. Barker stated last two Directors, put the money of previous increases went to the Columbus Airport not to the FBO.

Dr. Jain said the evaluation of the hangars, they are not meeting minimum standards?

Mr. Barker said it was unfortunate that Dr. Jain feels this way and he begs to differ.

Mr. DesPortes has been here on the airport property for forty-four years, while Ms. Renfroe is handling one field trip lasting two hours, while you are putting me out of business.

Mr. John Walden, III said he is renting Hangar 11 Bay 2 that began at \$242.00 now it is increased to \$646.17 with no office included. With the other bays having an office, how does that work with an increase to include their office space too?

Mr. Rhodes asked that Mr. Walden, III be provided a good answer to his question.

Ms. Clark stated in detail your hangar was priced at twelve cents per square foot.

Mr. Walden, III asked so his total should be the \$646.00?

Ms. Clark said his rent went up to eighteen cents per square ft, next year to twenty-four cents per square ft, and the next year thirty cents per square ft.

Mr. Walden, III questioned the cost of fuel he purchases as it is higher priced for him than some of the other Tenants are paying.

Ms. Clark stated no you aren't, everyone else is paying a standard rate on their fuel cost.

Mr. Rhodes stated that they chose Ms. Clark as the Airport Director because they wanted someone that was dedicated to service in handling issues that made their way to the Commissioner's. She understands we are learning and don't see all and has the intention not to tell you we don't want you here at the airport. We do want you! It is different now is what is happening, he encouraged everyone in the General Aviation, funding hangars, people are actually doing things, there will be some miss-trust we will show you and hold ourselves accountable. He apologized if the information has caught you all off guard. The only way to get things done is to over communicate. We are looking and we don't know what the future holds. We can't control airlines. We can control our service to the General Aviation and that is good. Please come back and keep us updated any and all times.

Mr. Charlie Sikes said he would like to briefly provide what he is hearing from the Tenants. I fly out of here for pleasure, with that dedication, he asked Ms. Clark and Ms. Renfro to have a list and also to put out all information. As Dr. Jain has said we all friends/family here. As to what is a standard of a hangar, door to the hangar is a standard. The people know what standards are. He doesn't think there was ever a standard as prices up now and after standards are met, we don't have a standard here. Dr. Jain said whether the hangar door opens easily or not, and having wet floors in the hangars its customer service, attention to the repairs and request of Tenants. He feels lucky to be here, great family at the airport! I think about standard last concern can things be done, capable people, give us something.

Mr. Barker stated it needs to be tabled, get a list for the minimum standards for the Tenants.

Mr. Sikes feels lucky to be here, great family at the airport! He asked the Commission to think about the standards first, his concern is can things be done as the GA Committee are capable people, and they are inquiring to be given something. He would like a vote to be taken, as someone for the GA Committee, including the Commission, we are both all volunteers at the end of the day.

Mr. Barker stated he understands.

Mr. Sikes said we the people need deserve better.

Mr. Barker being a voice, he understands frustration.

Mr. Sikes said on behalf of the GA Committee I am your voice.

Ms. Clark said rates are not at the high end, they kept in mind with the condition of the hangars when determining the price increase.

Mr. Sikes said table this before moving forward.

Ms. Clark said we will not as the Commission has already voted.

Mr. Wooten asked if they would refund the money if the repairs were not done?

Ms. Clark stated we are currently with overtime, working on a schedule and to get it done and make it righty.

Mr. Jack Wright if there has been an increase in yalls budget?

Mr. Walden, III stated he has been here on the airport for over twenty years, through out those years, yall don't know how water stands in the hangars.

Ms. Clark stated they are addressing all the concerns.

Mr. Wright you are as of now?

Mr. Walden, III asked what if we all get together?

Ms. Clark said eighty-six percent of all tenants have already signed their leases, together our GA community discussed the concerns at the last GA Committee Meeting.

Dr. Jain stated with all due respect, you are wrong.

Mr. Sikes said you have us over a barrel.

Dr. Jain said Mr. Gower is paying \$375.00 per month for a large brand-new hangar.

Ms. Clark stated it is our responsibility to ensure we are self-sustaining

Mr. Sikes said self-sustaining as possible.

Mr. Wright said think about if we want your full support.

Mr. Walden, III, this is no power at all at the GA Committee level.

Mr. Rhodes stated we apologize to all the Tenants. We are committed to the GA Committee, one hundred and twenty Tenants, and we will focus as we have a better radar to vote on as the Commission. Looking at the recent history with the GA Committee recommendation in looking at self-serve. The GA Committee is not as outside group, we want their recommendations.

Mr. Rhodes announced with no further business the meeting was adjourned to closed session to discuss personal matters at 11:27 A.M.

Motion to go into closed session by Ms. Tana McHale was made: seconded by Mr. James Barker and unanimously approved by the Commission. Ayes: 3 / No: 0

Motion to return to open session Ms. Tana McHale was made: seconded by Mr. James Barker and unanimously approved by the Commission. Ayes: 3 / No: 0

Action was taken by the Commission on the items presented.

There being no further business the meeting was adjourned at 12:03 A.M.

APPROVED:

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Mary Scarbrough, Secretary

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Mr. Carl Rhodes, Jr., Chairman